

AGENDA ITEM: 15

CABINET: 17 January 2012

**EXECUTIVE OVERVIEW AND** 

**SCRUTINY COMMITTEE:** 

-

2 February 2012

**COUNCIL: 29 February 2012** 

**Report of: Managing Directors** 

Relevant Portfolio Holder: Councillor D Westley

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SUBJECT: BUSINESS PLAN - 2012/13 REFRESH

Wards affected: Borough wide

### 1.0 PURPOSE OF THE REPORT

1.1 To seek approval for the "Business Plan 2012/13 Refresh" (Appendix A).

#### 2.0 RECOMMENDATIONS TO CABINET

- 2.1 That the "Business Plan 2012/13 Refresh" (Appendix A) be approved and adopted by Council.
- 2.2 That authority be given to the Managing Director (Transformation) to make any final amendments to the document, prior to publication.
- 2.3 That call-in is not appropriate for this item, as the report is being submitted to the next meeting of the Executive Overview and Scrutiny Committee on 2 February 2012.

#### 3.0 RECOMMENDATION TO EXECUTIVE OVERVIEW AND SCRUTINY

3.1 That the Committee consider the "Business Plan 2012/13 Refresh" at Appendix A to the report and agreed comments to be considered by Council on 29 February 2012.

#### 4.0 RECOMMENDATIONS TO COUNCIL

4.1 That the "Business Plan 2012/13 Refresh" at Appendix A to the report be adopted.

### 5.0 BACKGROUND AND CURRENT POSITION

- In early 2011, with the support of senior officers, the Business Plan Working Group developed a strategy, the aim of which was to deliver a managed approach to balancing the budget whilst delivering the Council aims over the next four years. The Council adopted this Business Plan 2011/15 in April 2011.
- 5.2 The Business Plan 2011/15 set out the Council's strategy to deliver its priorities and the savings that it must over a four-year period.
- 5.3 Excellent progress has been made in 2011 and the Business Plan has now been refreshed to reflect refinements in Members' aspirations and priorities. The amended version, "Business Plan 2012/13 Refresh", is attached at Appendix A to this report.
- 5.4 Progress against the Business Plan Delivery Plan is reported through Members Updates. This shows both the progress that was made in 2011/12 and demonstrating how projects within the workstreams will be taken forward in the future.
- 5.5 The Council's vision, values and priorities have been updated to provide a greater strategic focus. The new Joint Managing Directors' approach to delivering the Business Plan is now outlined within it, as is information about the budget and the budget strategy.

# 6.0 SUSTAINABILITY IMPLICATIONS/COMMUNITY STRATEGY

6.1 There are no direct implications arising from this report.

#### 7.0 FINANCIAL AND RESOURCE IMPLICATIONS

- 7.1 The draft Business Plan appended to this report will ensure the Council is able to continue to pursue its objectives, within the resources available. It sets out a range of ways in which efficiency savings, income and cost reductions might be achieved in the future.
- 7.2 Officer time will continue to be required throughout the process of refining and delivering the Business Plan.

#### 8.0 RISK ASSESSMENT

8.1 The development of the Business Plan and associated processes mitigates against the risks that the Council will not deliver its aspirations within a balanced budget.

# **Background Documents**

There are no background documents (as defined in Section 100D(5) of the Local Government Act 1972) to this Report.

## **Equality Impact Assessment**

There is a direct impact on members of the public, employees, elected members and / or stakeholders. However, specific EIAs will be carried out as a consequence of more detailed strategic decisions being made.

## **Appendices**

Appendix A: "Business Plan 2012-13 Refresh" (version dated November 2011)(Revised for Council, Copy circulated to Cabinet & Exec O&S available on ColnS via the Council's website)

Appendix B: Business Plan 2011-15

Appendix C: Minute of Cabinet - 17 January 2012 (Executive O&S and Council only)

Appendix D: Minute of Executive Overview and Scrutiny Committee – 2 February 2012 (Council only)